



FAMENET

National Network meeting

Monica Veronesi, Pernille Skov Jensen, Margot van Soetendael, Helle Breindahl

Olbia, Sardinia, September 2026

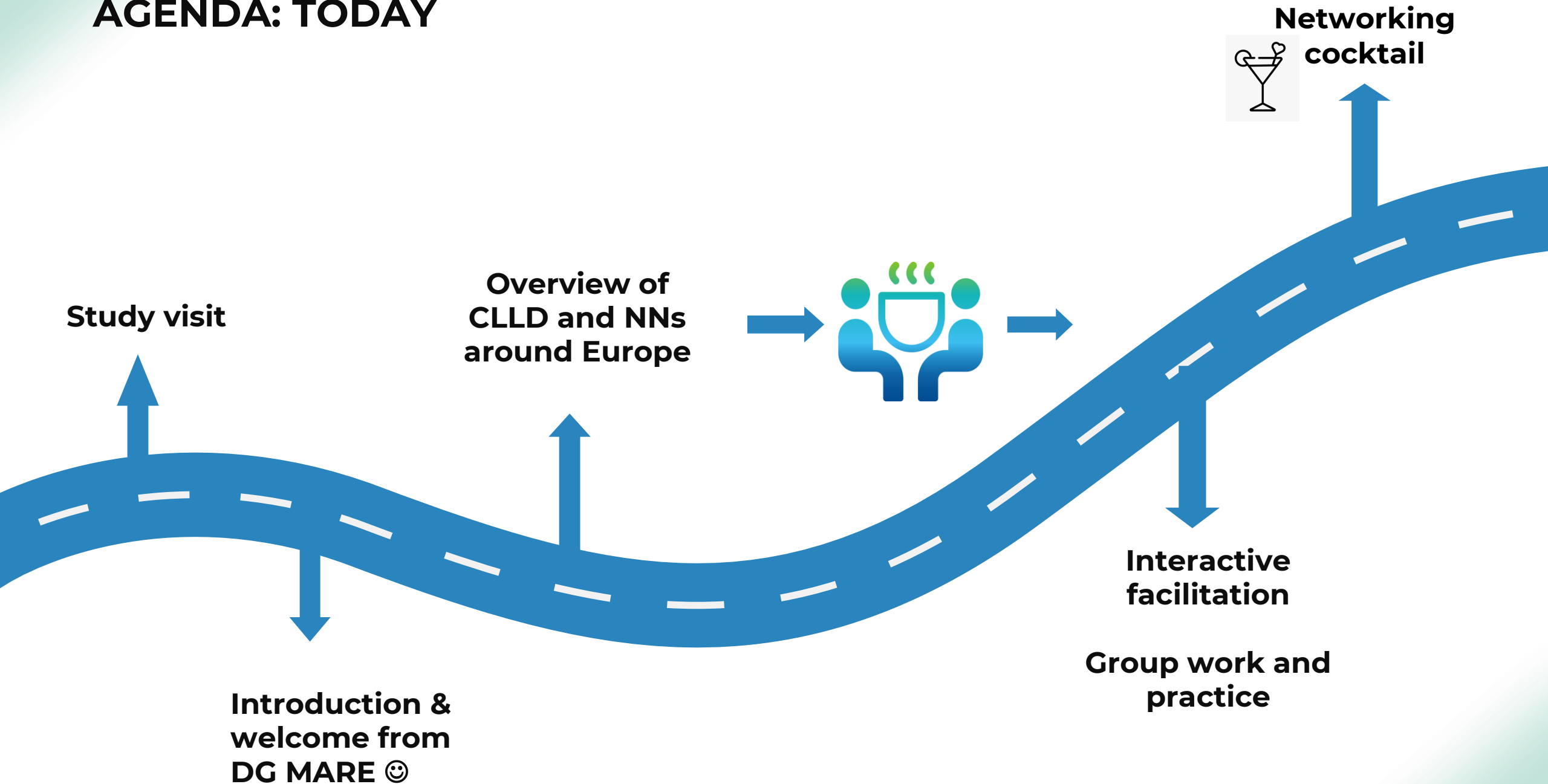
Michele Angius

North Sardinia FLAG

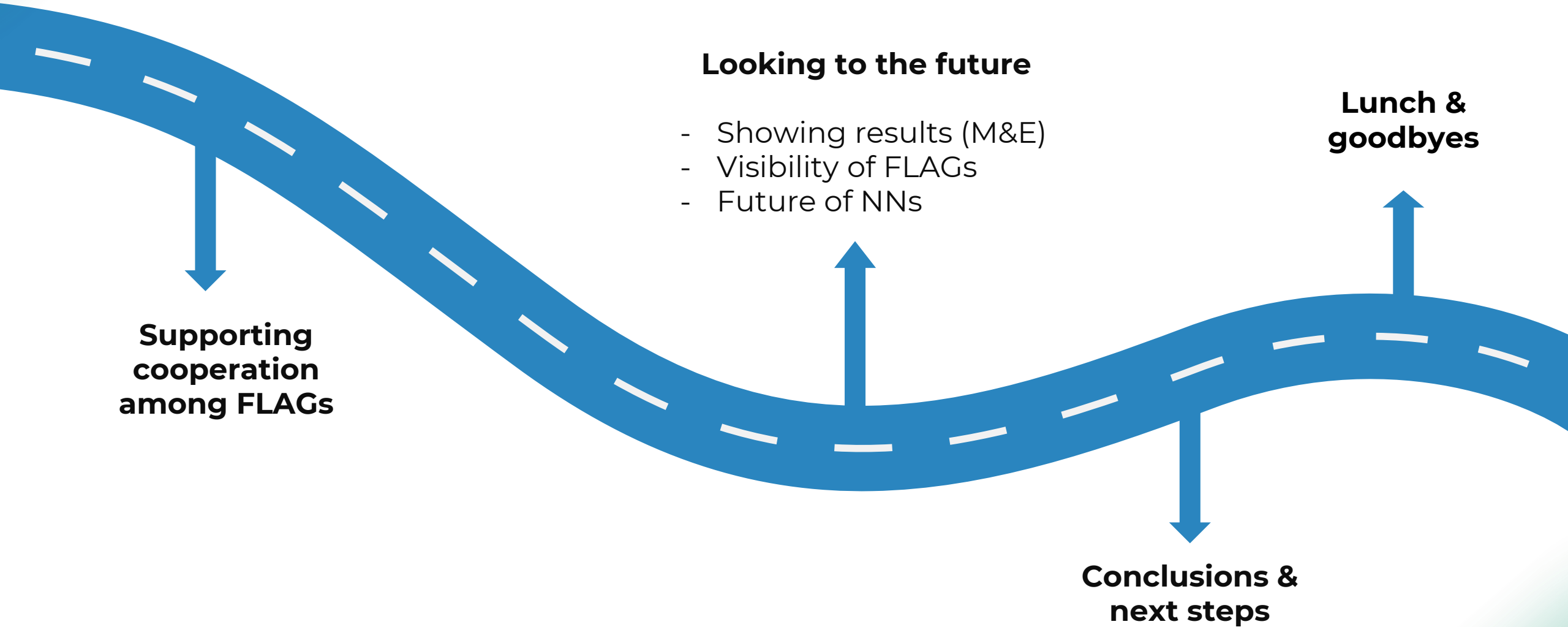
Anne Coudeyre

DG MARE, European Commission

AGENDA: TODAY

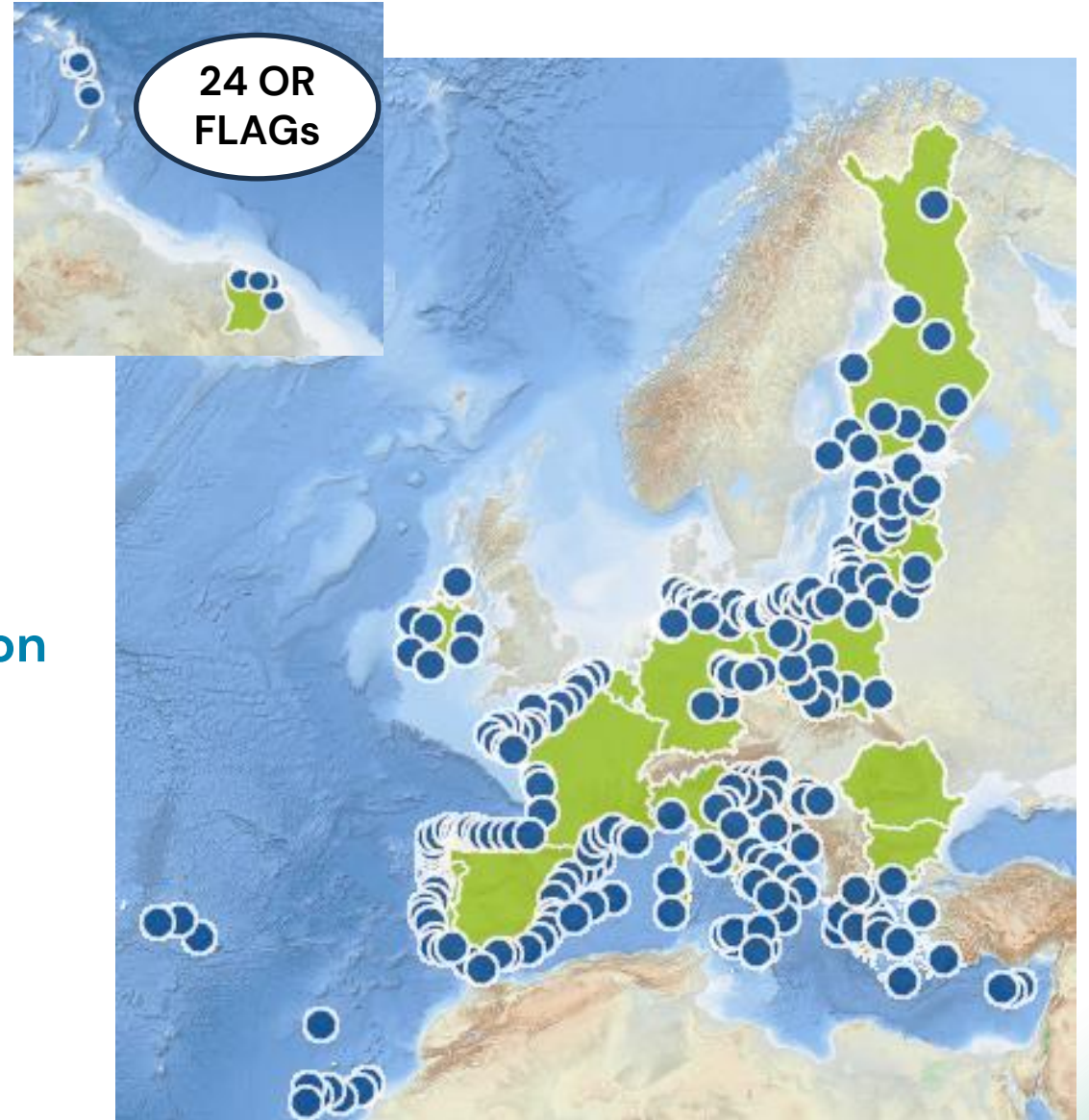


AGENDA: TOMORROW



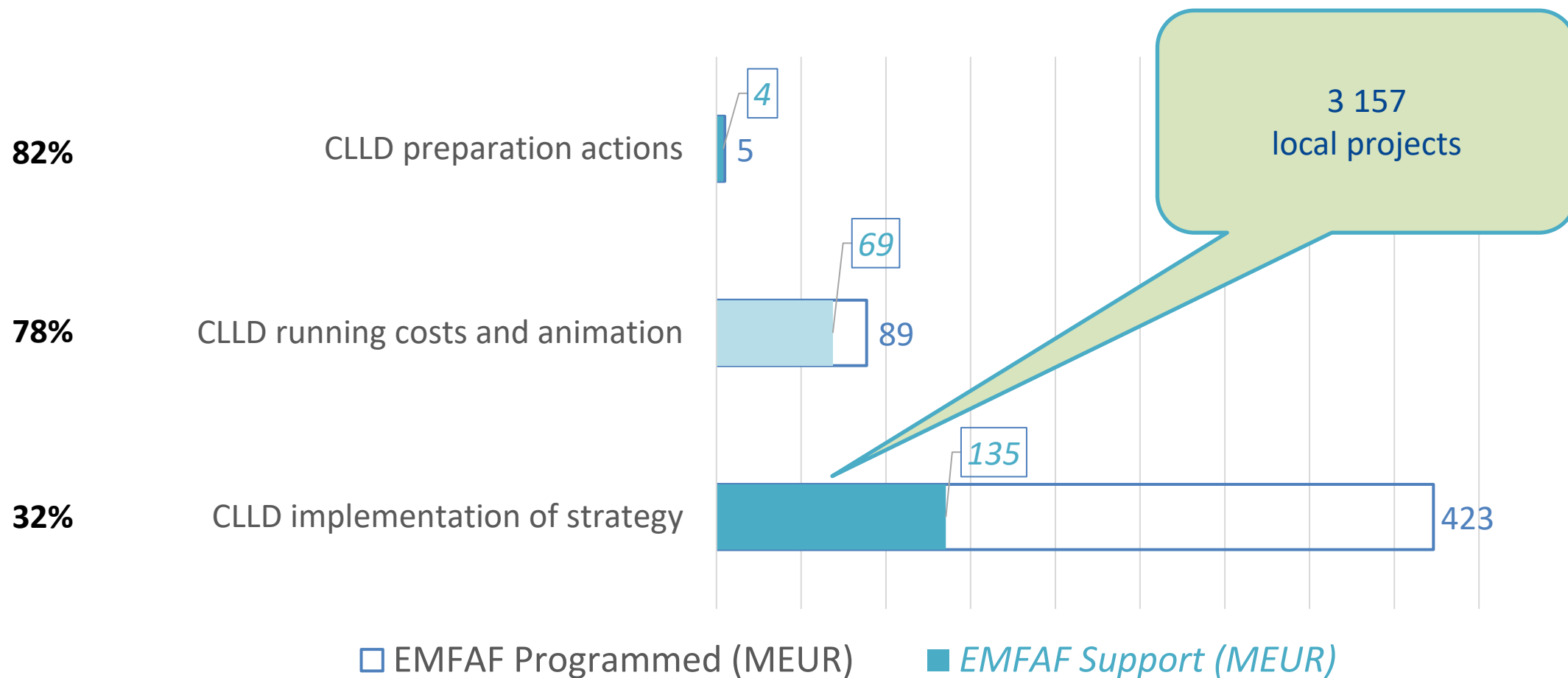
CLLD under the EMFAF for a Sustainable Blue Economy

- ✓ 18 Member States – coastal and inland fisheries & aquaculture
- ✓ 10% of the EMFAF budget
- ✓ +/- 315 FLAGs (fisheries Local Action Groups)
- ✓ Total population of FLAG areas: approx 50 million
- ✓ Average budget: EUR 2M
- ✓ 2 FTEs (on average)



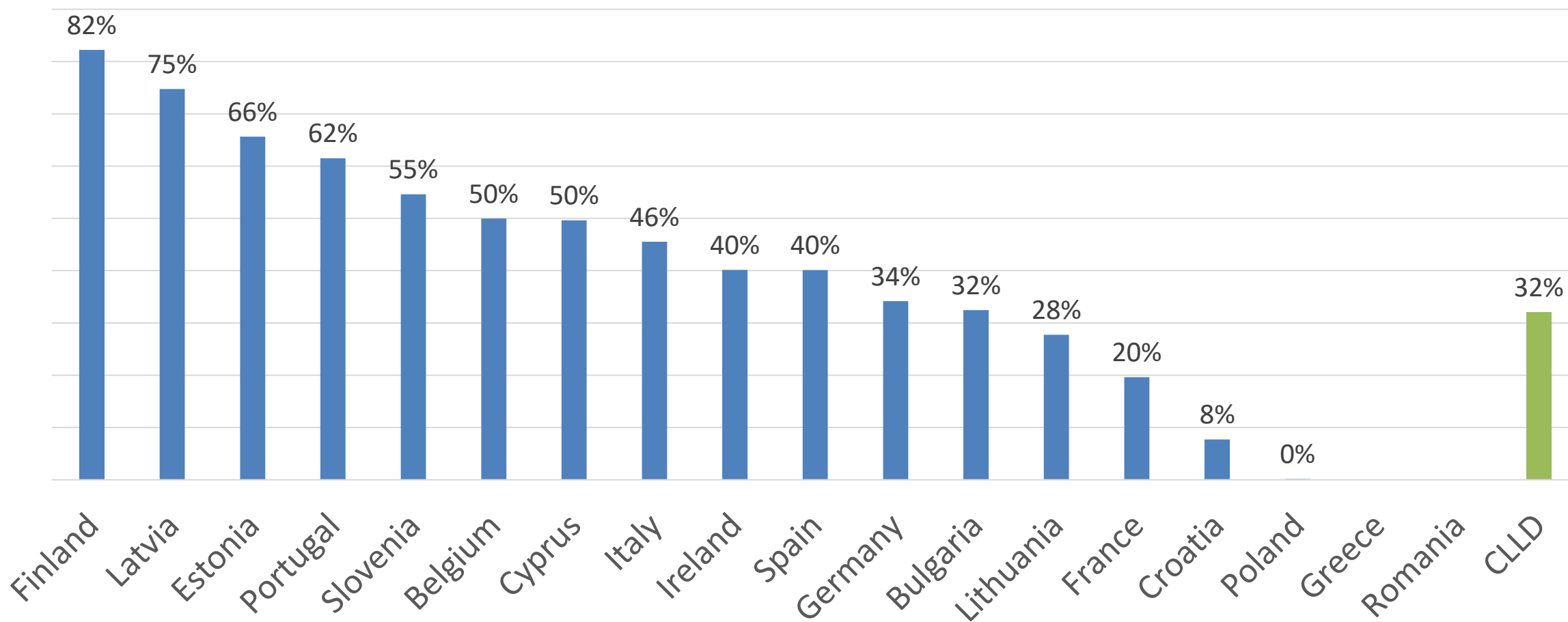
CLLD progress is at 40%

(EMFAF commitments June 2026)



CLLD strategy implementation by MS

(EMFAF commitments June 2026)



Source: FAMENET, based on Infosys reports 30.06.2026

CLLD implementation is a different story for each country...

- ✓ **Spain** approved >1 200 local projects, incl. >700 projects for **private beneficiaries**
- ✓ **Estonia** supported 300 and **Ireland** supported 170 'very' **small projects** (€15 000) esp. on business diversification & development
- ✓ **Italy** has 48 'big' **FLAG-run projects** (approx. €300 000 each)
- ✓ **Finland** has 40 **research projects** (out of 190 projects)
- ✓ 12 **marine litter projects** are implemented under CLLD (**Croatia, Estonia, Portugal**)
- ✓ 55 **pilot projects** (**Belgium, Finland, France, Portugal, Spain**)



National network support is also a different story for each country...

...each with its specific focus and added value



National Networks around Europe – what we know...

**Formal
network
contracted at
national level**

EE
ES
IT
LV (rural)

**Bottom-up
network**

(FLAG-led)

FI
FR
GR (rural)
HR
LT
PL

**Network
support
by MA or IB**

CY
FR
IE
PT
SI
PL
RO

Next session at 17.00.. 😊



Getting the most out of events and workshops
for FLAGs

Interactive facilitation techniques

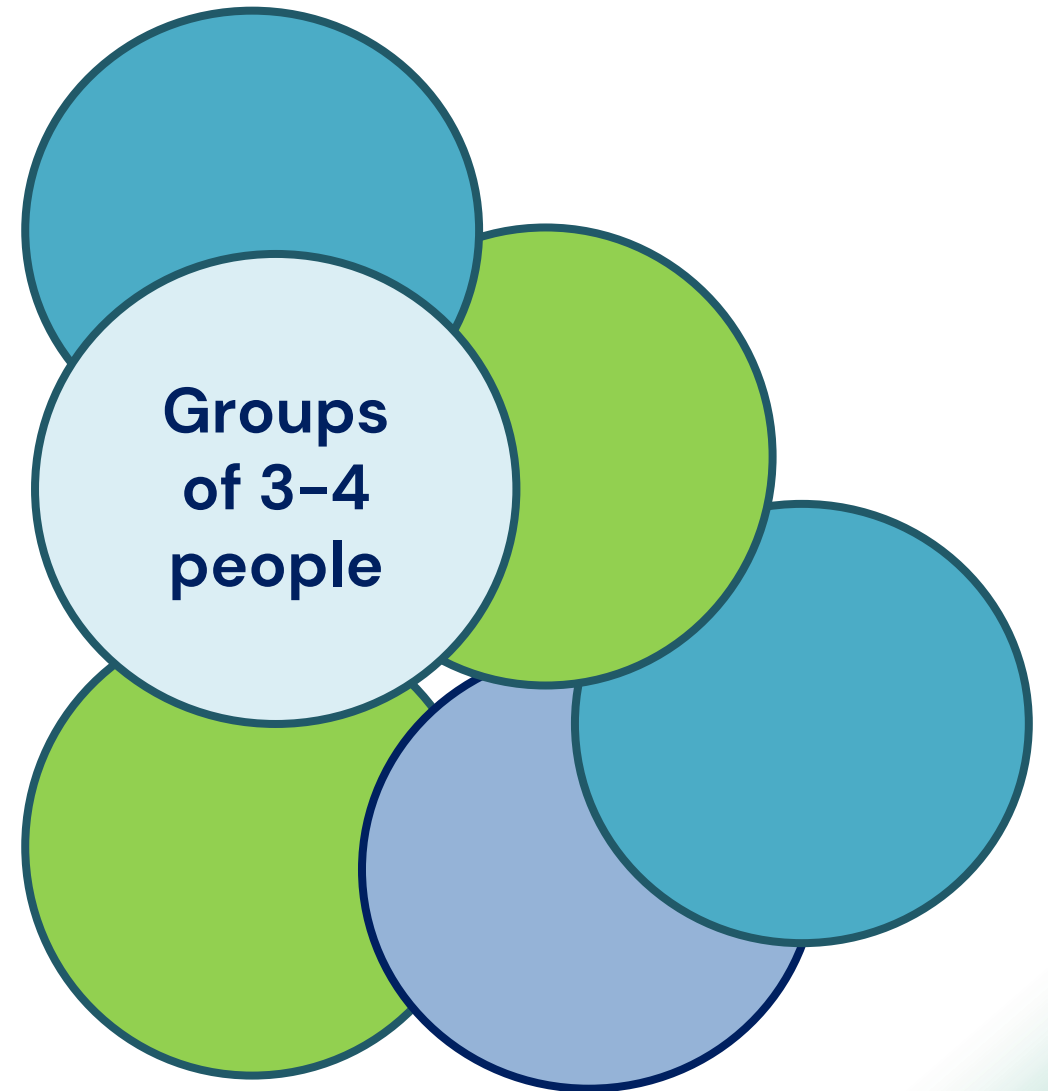
WORKING GROUP

A few interactive facilitation tips & techniques

- ✓ Ice-breakers
- ✓ Keep PPT presentations as concise as possible
- ✓ Adapt group size
- ✓ « Fish bowl »
- ✓ « Open Space »
- ✓ « World café »
- ✓ System environment analysis
- ✓ Tour of emotions
- ✓ Change of scenery
- ✓ Silence / reflection time
- ✓ Voting systems
- ✓ Interactive conclusions – e.g. word from participants

Develop an interactive exercise yourself

1. In groups of 3–4 people
2. Chose an activity card
3. **Develop an exercise** (20 mins).
Consider:
 - Type meeting
 - Theme addressed
 - Materials needed
 - Time necessary
4. **Put it into practice with the group!**
...Or explain (5 mins)



Enjoy the Networking Cocktail ☺





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Olbia, Sardinia, September 2026

SUPPORTING COOPERATION AMONG FLAGs



SUPPORTING COOPERATION AMONG FLAGs



- *Cooperation is a fundamental feature of CLLD*
- *The “1+1=11” effect: critical mass and economies of scale*
- *Tangible impacts for FLAGs and their communities*
- *Long-term gains*
- *National Networks as a “glue” between FLAGs, (Regional administrations), Managing Authority*

SUPPORTING COOPERATION AMONG FLAGs



Many roads can lead to similar outcomes

- *Differences of delivery*
- *Differences of ambition*
- *Differences of budget*

SUPPORTING COOPERATION AMONG FLAGs



Types of cooperation

- *Cooperation for projects*
- *Cooperation for operation*

The Carp Valley Story



Discovering new ideas in Bavaria



Two levels of cooperation

Working together across borders and within the region

1 INTERNATIONAL COOPERATION

Two partner organizations – one shared vision



2 LOCAL COOPERATION

Bringing together diverse people and perspectives



FISH FARMERS
Experience and knowledge from the fisheries sector



LOCAL AUTHORITIES
Public perspective and responsibility for the region



NGOs & LOCAL LEADERS
Social engagement and community development



LOCAL PRODUCERS
Entrepreneurial spirit and local products



COMMUNITY LEADERS
Local knowledge, passion and influence



Different people, different perspectives

Working together across the public, social, economic and fisheries sectors.

This diversity is our strength.
It helped us create a shared vision for Carp Valley.

Carp Valley in Practice

A consistent visual identity across the region

community
services



tourism &
recreation



public
administration



public space &
communication



local products



promotional
materials &
gadgets



How did the network support this project?



Finding partners for the cooperation



Technical support



Share knowledge and experience



Provide a platform for sharing outcomes

SUPPORTING COOPERATION AMONG FLAGs



Types of cooperation

- *Cooperation for projects*
- *Cooperation for operation*

National Network of Fisheries Local Action Groups (FLAGs) in Croatia

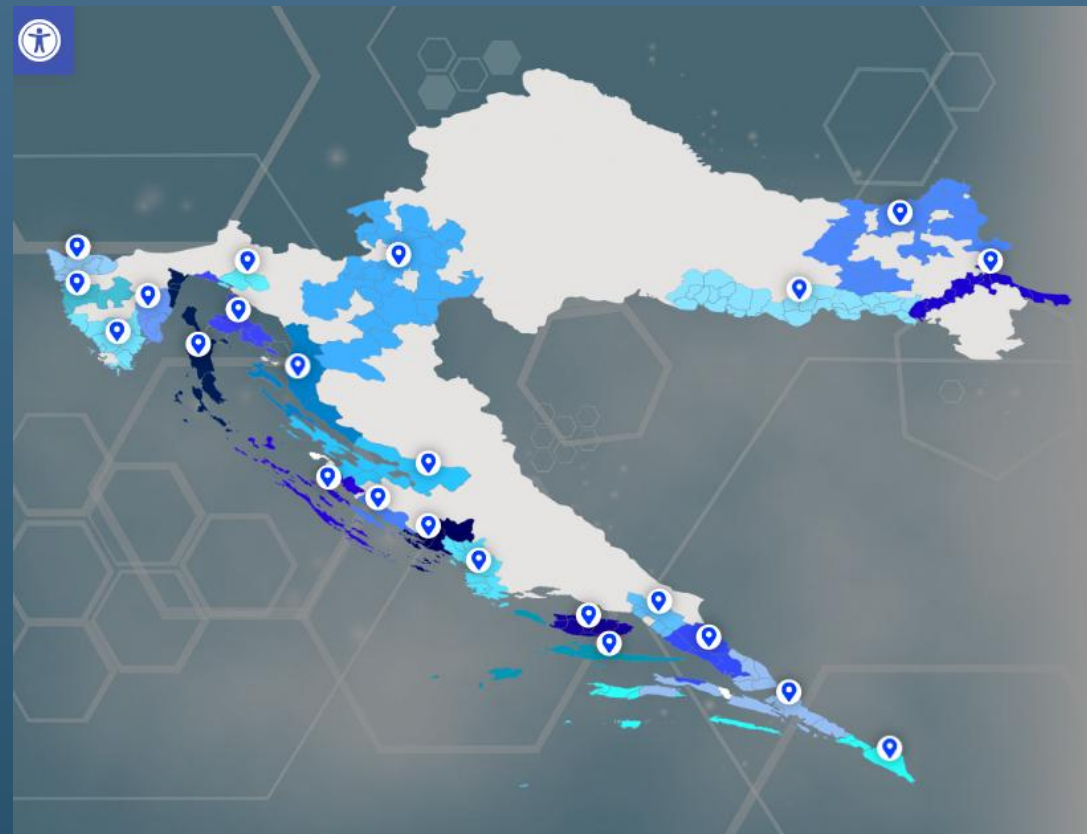
Cooperate and Act Together

Petra Aničić, FLAG Tramuntana



National FLAG Network (Croatia)

- 23 FLAGs (<https://flagmreza.hr/>)
- Formal organisation without legal personality
- President & Management Bord
- EMFAF funded via the Managing Authority
- Managing Authority: participates, approves eligible costs and has no voting rights
- All work is voluntary



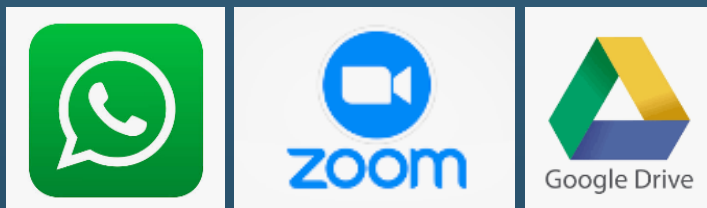
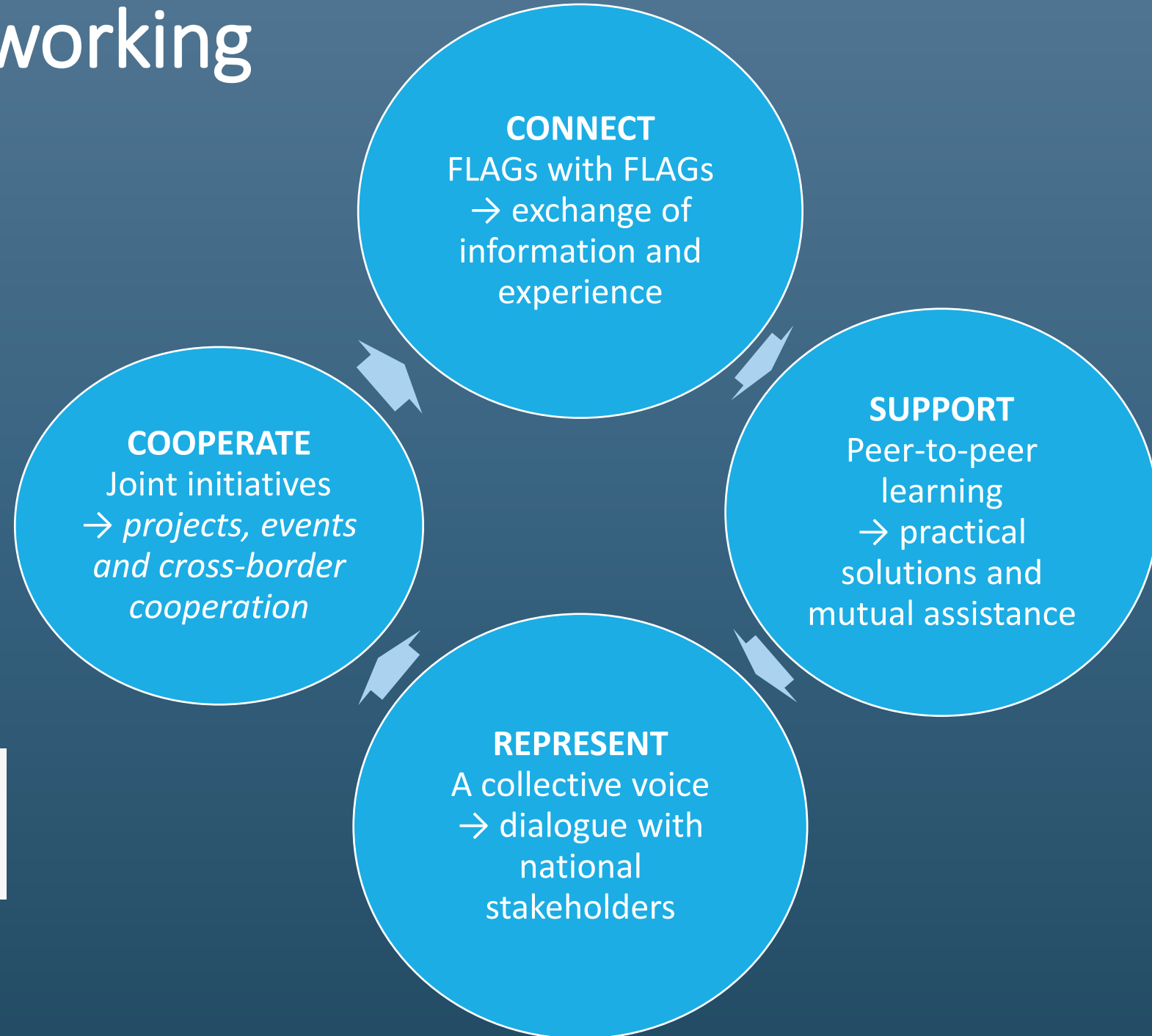
National FLAG Network (Croatia) – Why do we need it?

IDEA: From individual FLAGs to a collective voice

- 23 FLAGs – 1 collective voice
- Shared challenges, shared interests
- A platform for dialogue
- A stronger voice at national level
- A bridge between FLAGs and decision-makers

From networking to working together

Networking becomes
VALUABLE when
relationships turn into
ACTION



What does the network actually do?

- Multiannual work plan (21-27) and annual financial plan
- Regular information flow between FLAGs
- We identify the problem → align our position → work together towards a solution (MA)
- Current –
 1. Improving the processing of FLAG calls at MA level
 2. Multiannual Financial Framework (MFF)
- Organisation of workshops, seminars, conferences and working meetings
- Exchange of experiences and good practices
- Networking and dissemination of information from the EU level
- Support for cooperation between FLAGs
- Promotion of FLAG Network activities

What works? What is challenging?

WHAT WORKS

- Direct communication
- Peer-to-peer support
- Sharing practical solutions
- Informal relationships & trust
- *Joint representation*
- *Cooperation opportunities*

WHAT IS CHALLENGING

Different capacities among FLAGs

Different needs and priorities

Keeping everyone engaged

Maintaining continuity

Turning ideas into action

Balancing administration & development

How can NN become more action-oriented?

Where do we want to go?



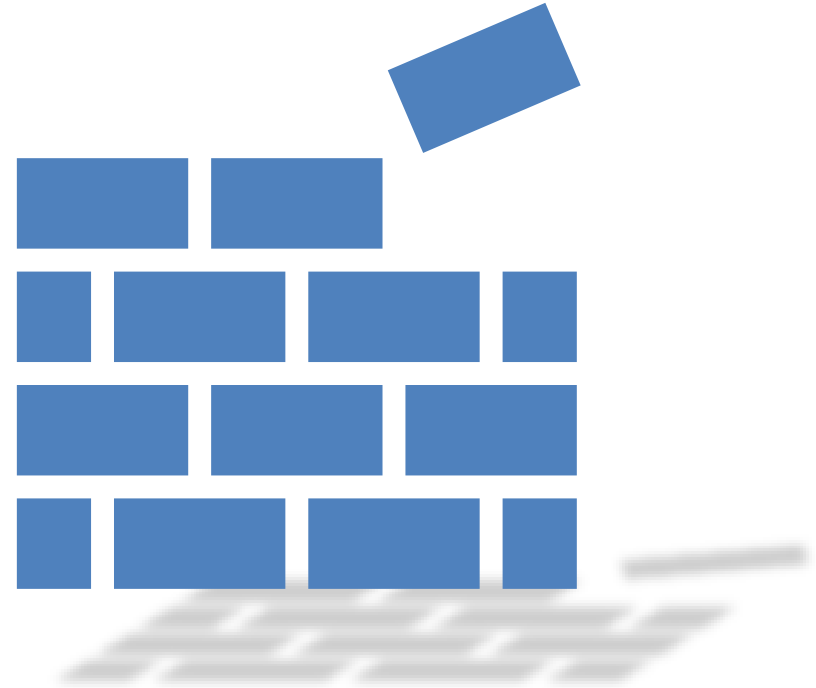
- Strong FLAGs need strong networks.
- Strong networks need active FLAGs.

SUPPORTING COOPERATION AMONG FLAGs



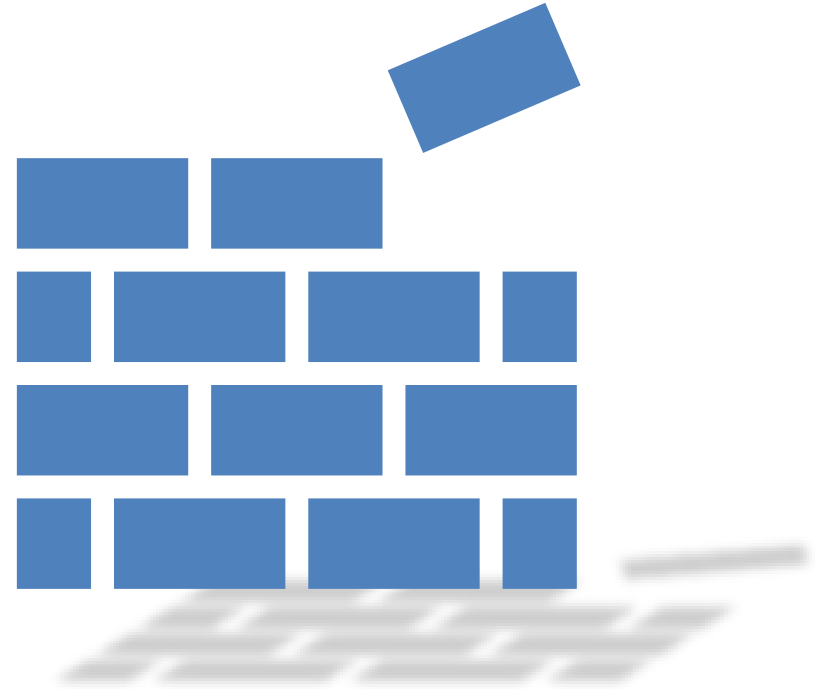
GROUP DISCUSSION

- *What are your main takeaways from the presentation?*
- *What are you currently doing to support cooperation among FLAG?*



GROUP DISCUSSION

- *What are the biggest obstacles to your work? (in supporting cooperation)*
- *What are the most effective examples of cooperation among FLAGs that you have seen?*



Wrap up



Coffee break



Looking to the future

Demonstrating results

Increasing visibility

The role of NNs in the future

Looking to the future



Will CLLD be funded?

If so, how?

By whom, etc.

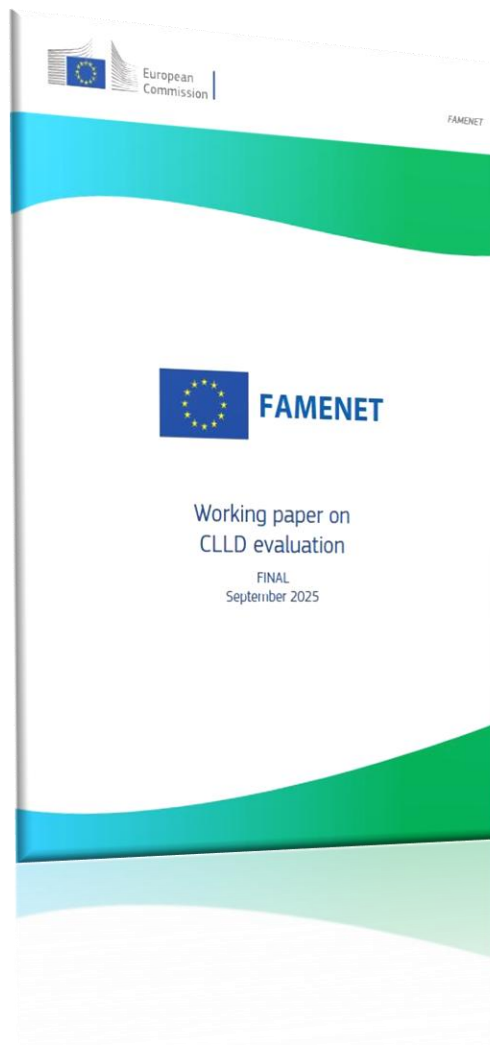
The importance of monitoring and evaluation

Monitoring and evaluation, aka M&E



Helps show evidence and demonstrate impact

M&E – Working paper on CLLD evaluation



European Commission

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Showing results 1 to 10

PUBLICATION TYPE Working document

Working document | 9 April 2025 | Directorate-General for Maritime Affairs and Fisheries
[Working paper on CLLD evaluation](#)
March 2025

A small thumbnail version of the working paper cover is shown on the right side of the search results.

M&E – Work shops on CLLD evaluation

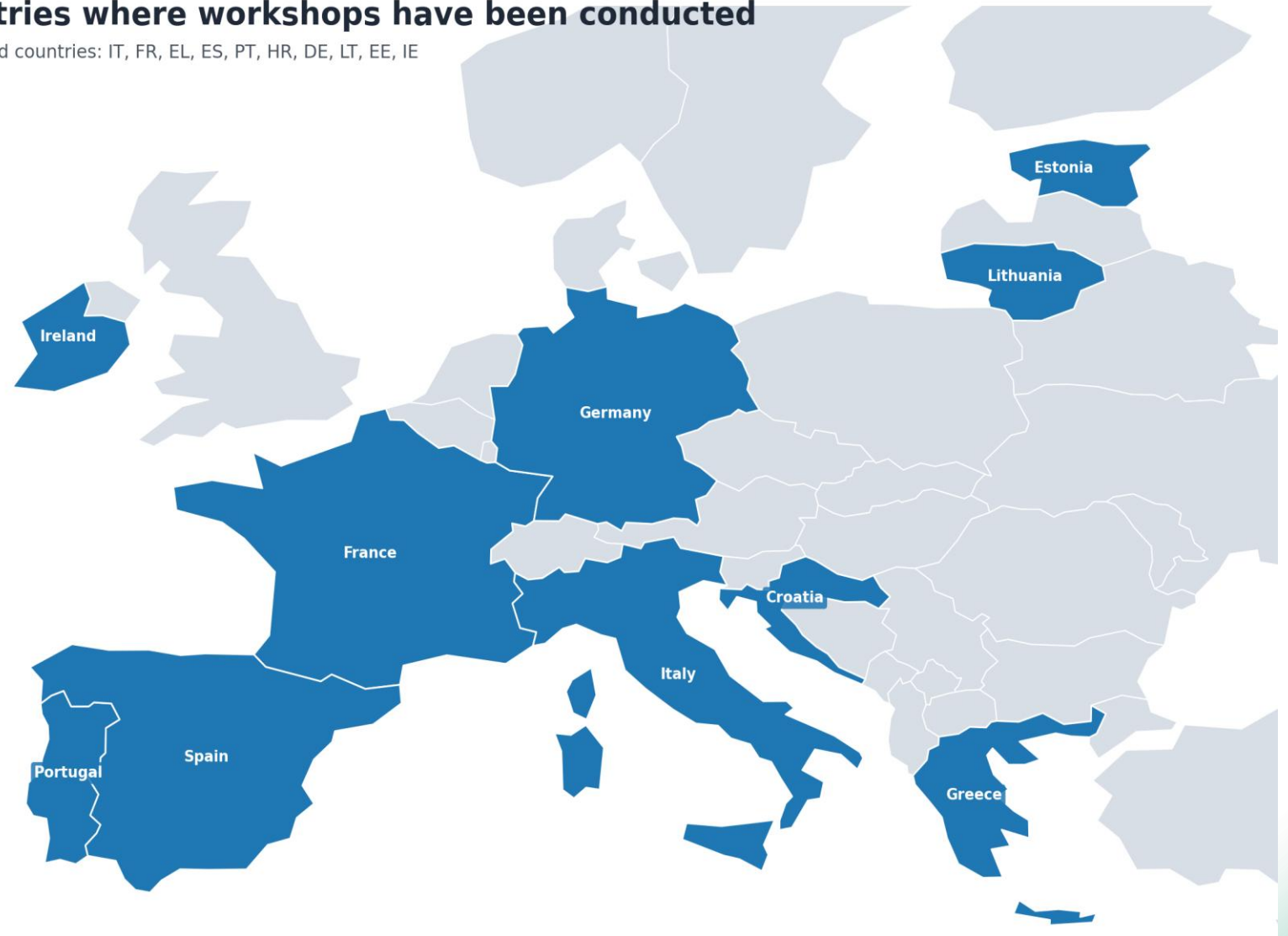


10 so far

PL, BG and
CY are
next

Countries where workshops have been conducted

Highlighted countries: IT, FR, EL, ES, PT, HR, DE, LT, EE, IE



Increasing the visibility of FLAGs and their results

The role of national networks!

Increasing the visibility of FLAGs and their results

Group work



- ✓ **Discuss** the activities you could do to promote CLLD
- ✓ Develop an **action plan** for the next 6–12 months
- ✓ Present key actions on a **timeline**

National Networks in the future

Panel discussion

How was this meeting? What further support?





FAMENET

You know where to find us!

CLLD@famenet.eu

www.famenet.eu